# Working Together to Increase Success

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# **Board Scope**

- Oversee club functions;
- Model club values and set tone;
- Influence new participants;
- Be responsible to membership, fellow board members, and Central Board.

# Ingredients of Effectiveness

- Shared understanding of purpose;
- Defined roles reflecting complementary contributions;
- Trust and respect;
- Periodic review and renewal.

# Individual Responsibilities

- Know governing documents.
- Support shared mission, priorities, initiatives.
- Keep mind open to other viewpoints.
- Attend meetings prepared to discuss.
- Make decisions based on what's best for the club.

## Helpful Practices

- Stay positive in all communication.
- Maintain good relations within and outside board.
- Be a good team member.
- Manage conflict.
- Avoid hearsay.

## Discussion and Decision Making

- Discussion is based on club goals.
- Dialogue draws on diverse skills and experience of members.
- Multiple perspectives fuel synergy.
- Consensus = subject fully vetted, all stances aired, pros and cons listed.
- Decisions are based on the club's best interest and reflect broad ownership.

## **Group Discussions**

- Board discussions belong to the group.
- Authority is vested in board and no individual speaks for the board.
- Discretion is an individual responsibility.
- If conversations are repeated out of context, intent can get skewed.

## Board-Managed Climate

- A safe climate helps us do our best.
- Everyone contributes to an ambiance of courtesy.
- Positive behaviors reinforce trust.
- Trust is cultivated and protected.
- Predictability helps to build trust.
- Differing viewpoints are respected.

#### **Teamwork**

- Teamwork requires skill and desire.
- All members are valued equally.
- Comments build on teammates' statements.
- Perspective is the "we" we issues, we goals, we products.

#### Individual on the Team

- Individual behaviors support group efforts.
- Everyone avoids behaviors that jeopardize team spirit (unbending stances, meeting monopolizing, lectures, put-downs, closed body language, texting when others are speaking, etc.).

#### How to know We're Effective

- We look forward to board meetings.
- We contribute to a functioning board.
- We stay focused on common club goals even as our individual motivation is nourished (cause, artistic devotion, loyalty, status, etc.).
- We're excited about writing and staying involved to see the club grow.